

KIRKLEES HEALTH & WELLBEING BOARD	
MEETING DATE:	28 th January 2016
TITLE OF PAPER:	Kirklees Health and Wellbeing Board Development 2016
<p>1. Purpose of paper</p> <p>Following the last Board development session to seek the Board's agreement of</p> <ol style="list-style-type: none"> the revised purpose of the Board the key areas for the Board to focus on in 2016/17 the development of the 'Health and Wellbeing Board Toolbox' the proposed scenario planning event. 	
<p>2. Background</p> <p>Following the Board development session on 24 September 2015, a report was presented to the October Board meeting which summarised the outputs from the session and sought support for the next steps.</p> <p>The report set out a range of potential actions. The Board agreed that the initial focus should be on</p> <ul style="list-style-type: none"> Clarification of the roll and purpose of the Board. Agreeing a limited set of 'big ticket' items to provide focus for the Board's leadership in 2016/17. <p>The Board also agreed that a 'task and finish group' should develop a set of proposals. The group met in November and the Board received a verbal update on the output from the group at the November meeting.</p> <p>The development session also highlighted the need to bring together the 'Kirklees story' to</p> <ul style="list-style-type: none"> clearly articulate the Board's vision for improving health and wellbeing, reducing inequalities and creating a 'joined up health and social care system' based on the Joint Health and Wellbeing Strategy (JHWS) and Joint Strategic Needs Assessment how the Board works and the supporting arrangement to deliver this vision. <p>And that the development and testing of a set of jointly created scenarios describing what the future might look like would be an extremely useful part of the process of refining and updating the Board's vision.</p> <p>The following proposals have subsequently been discussed and refined by the Chief Officer Group.</p>	
<p>3. Proposal</p> <p>3.1 Purpose of the Health and Wellbeing Board</p> <ol style="list-style-type: none"> Setting the shared strategy for health and wellbeing in Kirklees, including the development of a sustainable health and social care system Defining the key principles that should inform the implementation of the strategy and the overall direction of service changes Driving the implementation of key elements of the shared strategy Testing proposals against the strategy, principles and direction of service change. 	

To achieve this purpose the Board needs to

- **Act together as system leaders** - communicating the shared strategy, principles and direction of service change and have the difficult conversations necessary
- **Through a vibrant work programme** – shifting from just formal meetings to a mix of activity, including fact finding visits, Board to Board meetings, meeting in different places etc.

3.2 Proposed key areas to focus on in 2016/17

Looking forward

What are the key programmes of work over the next 12/18 months that requires partnership based leadership?

- a) Major health and social care service challenges/opportunities, including finances, focussing on hospital service reconfiguration and the care sector.
- b) Preparing for the implementation of the CAMHS Transformation Plan and the Healthy Child Programme (including the recommissioning of the health visiting and school nursing services) from April 2017.

Looking back

What are the key programmes of work that have been the focus of recent partnership based activity that needs monitoring to ensure they achieve the Boards ambitions?

- c) Reviewing progress on implementation and the impact of Care Closer to Home, the Care Act, Better Care Fund and improving primary care, including progress on integration of health and social care services.

Looking beyond

What are the key health and wellbeing challenges in Kirklees that could be tackled by taking a radically different approach across the partners?

- Taking a completely fresh look at our approach to
- d) diet related conditions (food, physical activity, obesity, diabetes etc).
- and/or
- e) health related worklessness.

This represents a significant range of activity and the Board may wish to consider further prioritising this list.

The categories of looking forward, looking back and looking beyond could be used to shape the HWB work programme in future years.

3.3 Developing the 'Kirklees Story'

Develop a 'Health and Wellbeing Board Toolbox' that brings together in one place key documents and other resources that underpin the work of the Board (see Appendix for proposed content).

The development of the Kirklees Story will need to be part of the work required to develop the local Sustainability and Transformation Plan (STP) which has to be submitted to NHS England by 30th June.

<p>As part of this process we are proposing a future scenario exercise to create shared 'core' of values and direction which will survive austerity, turbulence and system change.</p> <p>The intention is to bring together a large group of key leaders from across the system (around 60-80 people), led by the Health and Wellbeing Board, with senior officers from the Council, CCGs and providers to develop shared creativity and energy around the way forward. Using a series of potential future scenarios we would develop plans to sustain the principles in the JHWS and the emerging STP in each case. The future scenarios would be very challenging, but realistic – and would enable us to foresee future challenges and opportunities, and 'future-proof' current plans – thinking more radically about ways to achieve desired outcomes in very different futures.</p> <p>The outcome would be a strong shared 'core direction' and outcomes to be achieved over the next five years in the context of continuing austerity and system change - as well as creative thinking about how to overcome problems and use new opportunities. A small design team of Board members and others would design the scenarios and the event.</p> <p>The proposed date for the event is Tuesday 26th April.</p>	
4.	<p>Financial Implications</p> <p>None</p>
5.	<p>Sign off</p> <p>Richard Parry, Director for Commissioning, Public Health and Adult Social Care</p>
6.	<p>Next Steps</p> <p>Update the Board's Terms of Reference to reflect the revised purpose.</p> <p>Develop the Board's work programme to reflect the proposed areas of focus and range of approaches to create make the work programme more vibrant and engaging.</p> <p>Share the draft Health and Wellbeing Board Toolbox for comment and then make it available online.</p> <p>Convene the design team for the scenario planning event, ensuring that it fits with wider planning activity to develop the local Sustainability and Transformation Plan.</p>
7.	<p>Recommendations</p> <p>That the Board:</p> <ul style="list-style-type: none"> a) Agree the proposed purpose of the Board b) Agree the key areas for the Board to focus on in 2016/17 c) Note the development of the 'Health and Wellbeing Board Toolbox' d) Endorse the proposed scenario planning event
8.	<p>Contact Officer</p> <p>Phil Longworth phil.longworth@kirklees.gov.uk</p> <p>Health Policy Officer, Directorate for Commissioning, Public Health & Adult Social Care</p>

Kirklees Health and Wellbeing Board TOOLBOX

